
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, DC 20549

SCHEDULE 14A

**PROXY STATEMENT PURSUANT TO SECTION 14(a) OF THE
SECURITIES EXCHANGE ACT OF 1934
(Amendment No.)**

Filed by the Registrant Filed by a party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under §240.14a-12

Tejon Ranch Co.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:



Your **Vote** Counts!

TEJON RANCH CO.

2021 Annual Meeting
Vote by May 18, 2021
11:59 PM ET



D42306-PS2332

You invested in TEJON RANCH CO. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **Important Notice Regarding the Availability of Proxy Materials for the Shareholder Meeting To Be Held on May 19, 2021.**

Get informed before you vote

View the Notice & Proxy Statement, 2020 Annual Report and Shareholder Letter online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 5, 2021. If you would like to view the materials online, have the control number that is printed in the box below and visit: www.ProxyVote.com. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxymvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com*

Control #

Smartphone users
Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting

May 19, 2021
9:00 a.m. PDT

Virtually at:
www.virtualshareholdermeeting.com/TRC2021

The Company will be hosting the meeting live via the Internet this year. To attend the meeting go to www.virtualshareholdermeeting.com/TRC2021. Have the control number that is printed above available and follow the instructions.

*You can also vote by mail by requesting a paper copy of the materials, which will include a proxy card.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the more complete proxy materials that are available to you on the Internet. You may view the proxy materials online at www.ProxyVote.com or easily request a paper copy. We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items	Board Recommends
1. Election of Directors Nominees:	
1a. Jean Fuller	✓ For
1b. Geoffrey L. Stack	✓ For
1c. Michael H. Winer	✓ For
2. Ratification of appointment of Deloitte & Touche LLP as the Company's Independent Registered public accounting firm for fiscal year 2021	✓ For
3. Advisory vote to approve named executive officer compensation	✓ For
4. Amendment to Restated Certificate of Incorporation to increase the number of authorized shares of our Common Stock	✓ For
NOTE: To transact such other business as may properly come before the meeting or any adjournment thereof.	

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Sign up for E-delivery".